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February 12, 2026

Summary of Financial Information and Business Results for the Fiscal Year 2025 Ended December 31, 2025 on a Consolidated Basis <under Japanese GAAP>

Company name: **JUKI Corporation**
Listing: Tokyo Stock Exchange
Securities code: 6440
URL: <https://www.juki.co.jp>
Representative: Atsushi Narikawa, Representative Director and President
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Scheduled date of Ordinary General Meeting of Shareholders: March 30, 2026
Scheduled date to commence dividend payments: March 31, 2026
Scheduled date to file the securities report: March 23, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results presentation meeting: Yes (for analysts)

(Millions of yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated performance for the fiscal year 2025 ended December 31, 2025 (January 1, 2025 to December 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|-------------------|-------------|-------|------------------|---|-----------------|---|---|---|
| Fiscal year ended | million yen | % | million yen | % | million yen | % | million yen | % |
| December 31, 2025 | 88,761 | (6.7) | 2,662 | — | 1,412 | — | 1,399 | — |
| December 31, 2024 | 95,185 | 0.5 | (962) | — | (3,327) | — | (3,235) | — |

Note: Comprehensive income Fiscal year ended December 31, 2025: 1,542 million yen [—%]
Fiscal year ended December 31, 2024: (108) million yen [—%]

| | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales |
|-------------------|--------------------------|----------------------------|------------------|--|--|
| Fiscal year ended | yen | yen | % | % | % |
| December 31, 2025 | 46.96 | — | 4.4 | 1.1 | 3.0 |
| December 31, 2024 | (109.00) | — | (10.3) | (2.4) | (1.0) |

Reference: Share of profit (loss) of entities accounted for using equity method

Fiscal year ended December 31, 2025 (184) million yen
Fiscal year ended December 31, 2024 (139) million yen

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|-------------------|--------------|-------------|--------------|----------------------|
| As of | million yen | million yen | % | yen |
| December 31, 2025 | 120,594 | 32,687 | 26.8 | 1,083.78 |
| December 31, 2024 | 142,219 | 32,234 | 21.9 | 1,049.72 |

Reference: Equity As of December 31, 2025 32,325 million yen
As of December 31, 2024 31,214 million yen

(3) Consolidated cash flows

| | Net cash provided by (used in) operating activities | Net cash provided by (used in) investing activities | Net cash provided by (used in) financing activities | Cash and cash equivalents at end of period |
|-------------------|---|---|---|--|
| Fiscal year ended | million yen | million yen | million yen | million yen |
| December 31, 2025 | 11,712 | 4,364 | (16,145) | 13,122 |
| December 31, 2024 | 9,371 | (2) | (4,147) | 13,146 |

2. Dividends

| | Annual dividends | | | | | Total dividends (Total) | Dividend payout ratio (Consolidated) | Ratio of dividends to net assets (Consolidated) |
|---|--------------------------|---------------------------|--------------------------|--------------------|-------|----------------------------|--|--|
| | First quarter- end | Second quarter- end | Third quarter- end | Fiscal year-end | Total | | | |
| | yen | yen | yen | yen | yen | million yen | % | % |
| Fiscal year ended December 31, 2024 | — | 0.00 | — | 0.00 | 0.00 | — | — | — |
| Fiscal year ended December 31, 2025 | — | 0.00 | — | 10.00 | 10.00 | 298 | 21.3 | 0.9 |
| Fiscal year ending December 31, 2026 (forecast) | — | 0.00 | — | 15.00 | 15.00 | | 29.8 | |

**3. Consolidated earnings forecasts for the fiscal year 2026 ending December 31, 2026
(January 1, 2026 to December 31, 2026)**

(Percentages indicate year-on-year changes)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Basic earnings per share |
|---|-------------|-----|------------------|------|-----------------|------|--|-----|-----------------------------|
| | million yen | % | million yen | % | million yen | % | million yen | % | yen |
| Fiscal year ending December 31, 2026 | 90,000 | 1.4 | 4,500 | 69.0 | 2,000 | 41.6 | 1,500 | 7.2 | 50.34 |

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

New: - companies (company name),

Excluded: five companies SUZUTAMI PRECISION INDUSTRY CO., LTD、JUKI METAL CORPORATION、SHANGHAI JUKI SEWING MACHINE CO., LTD.、JUKI AUTOMATION SYSTEMS CORPORATION、JUKI TECHNOSOLUTIONS CORPORATION)

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections

- a. Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- b. Changes in accounting policies due to other reasons: None
- c. Changes in accounting estimates: None
- d. Restatement of prior period financial statements after error corrections: None

(3) Number of issued shares (common shares)

- a. Total number of issued shares at the end of the period (including treasury shares)

| | |
|-------------------------|-------------------|
| As of December 31, 2025 | 29,874,179 shares |
| As of December 31, 2024 | 29,874,179 shares |

- b. Number of treasury shares at the end of the period

| | |
|-------------------------|----------------|
| As of December 31, 2025 | 47,855 shares |
| As of December 31, 2024 | 138,456 shares |

- c. Average number of shares during the period (cumulative from the beginning of the fiscal year)

| | |
|-------------------------------------|-------------------|
| Fiscal year ended December 31, 2025 | 29,796,644 shares |
| Fiscal year ended December 31, 2024 | 29,678,929 shares |

Reference: Summary of non-consolidated performance

**Non-consolidated performance for the fiscal year 2025 ended December 31, 2025
(January 1, 2025 to December 31, 2025)**

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes)

| | Net sales | | Operating profit | | Ordinary profit | | Profit | |
|-------------------|-------------|-----|------------------|---|-----------------|---|-------------|---|
| Fiscal year ended | million yen | % | million yen | % | million yen | % | million yen | % |
| December 31, 2025 | 38,844 | 2.9 | (144) | — | 2,011 | — | 4,143 | — |
| December 31, 2024 | 37,732 | 4.8 | (4,603) | — | (2,033) | — | (2,510) | — |

| | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | yen | yen |
| December 31, 2025 | 139.06 | — |
| December 31, 2024 | (84.58) | — |

(2) Non-consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|-------------------|--------------|-------------|--------------|----------------------|
| As of | million yen | million yen | % | yen |
| December 31, 2025 | 83,256 | 24,445 | 29.4 | 819.58 |
| December 31, 2024 | 105,269 | 20,519 | 19.5 | 690.05 |

Reference: Equity As of December 31, 2025 24,445 million yen
As of December 31, 2024 20,519 million yen

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Disclaimer regarding forward-looking statements

Forward-looking statements concerning future plans and strategies contained in this report are based on information currently available to JUKI and on certain assumptions deemed to be reasonable. Actual business results and other results may differ materially from the forward-looking statements due to various factors. Significant factors that may have an impact on actual results include, but not limited to, the economic environment surrounding JUKI's business, political situations in key markets, and foreign exchange rate fluctuations.

1. Consolidated financial statements and significant notes thereto

(1) Consolidated balance sheet

(million yen)

| | As of December 31, 2024 | As of December 31, 2025 |
|--|-------------------------|-------------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 13,170 | 13,136 |
| Notes and accounts receivable - trade, and contract assets | 31,562 | 23,887 |
| Merchandise and finished goods | 40,925 | 36,220 |
| Work in process | 4,452 | 3,573 |
| Raw materials and supplies | 12,920 | 10,727 |
| Other | 3,006 | 2,529 |
| Allowance for doubtful accounts | (651) | (427) |
| Total current assets | 105,384 | 89,647 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures, net | 9,726 | 9,168 |
| Machinery, equipment, and vehicles, net | 3,035 | 2,411 |
| Tools, furniture, and fixtures, net | 807 | 580 |
| Land | 6,316 | 6,139 |
| Leased assets, net | 1,085 | 766 |
| Construction in progress | 264 | 79 |
| Other | 1,360 | 1,694 |
| Total property, plant and equipment | 22,596 | 20,840 |
| Intangible assets | | |
| Software | 2,965 | 2,565 |
| Software in progress | 149 | 308 |
| Other | 907 | 845 |
| Total Intangible assets | 4,023 | 3,719 |
| Investments and other assets | | |
| Investment securities | 5,853 | 2,125 |
| Long-term loans receivable | 25 | 9 |
| Long-term prepaid expenses | 44 | 33 |
| Deferred tax assets | 1,354 | 1,384 |
| Retirement benefit asset | 1,851 | 1,851 |
| Other | 1,607 | 998 |
| Allowance for doubtful accounts | (521) | (15) |
| Total investments and other assets | 10,215 | 6,386 |
| Total non-current assets | 36,835 | 30,946 |
| Total assets | 142,219 | 120,594 |

(million yen)

| | As of December 31, 2024 | As of December 31, 2025 |
|--|-------------------------|-------------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 9,401 | 6,209 |
| Electronically recorded obligations - operating | 2,770 | 1,971 |
| Short-term borrowings | 64,611 | 51,696 |
| Lease liabilities | 215 | 202 |
| Accounts payable - other | 1,084 | 968 |
| Accrued expenses | 3,886 | 2,790 |
| Income taxes payable | 365 | 395 |
| Contract liabilities | 2,265 | 1,208 |
| Provision for bonuses | 7 | 14 |
| Notes payable - facilities | 56 | 35 |
| Forward exchange contracts | 374 | — |
| Other | 1,311 | 1,756 |
| Total current liabilities | 86,352 | 67,248 |
| Non-current liabilities | | |
| Long-term borrowings | 15,858 | 13,870 |
| Lease liabilities | 890 | 629 |
| Provision for retirement benefits for directors (and other officers) | 49 | 20 |
| Retirement benefit liability | 4,868 | 4,239 |
| Other | 1,965 | 1,898 |
| Total non-current liabilities | 23,652 | 20,658 |
| Total liabilities | 109,985 | 87,906 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 18,044 | 18,044 |
| Capital surplus | 1,798 | 1,802 |
| Retained earnings | 4,549 | 5,463 |
| Treasury shares | (143) | (39) |
| Total shareholders' equity | 24,248 | 25,271 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 546 | 279 |
| Foreign currency translation adjustment | 6,084 | 6,596 |
| Remeasurements of defined benefit plans | 334 | 176 |
| Total accumulated other comprehensive income | 6,965 | 7,053 |
| Non-controlling interests | 1,020 | 362 |
| Total net assets | 32,234 | 32,687 |
| Total liabilities and net assets | 142,219 | 120,594 |

(2) Consolidated statement of income and consolidated statement of comprehensive income

Consolidated statement of income

(million yen)

| | Fiscal year ended December 31, 2024 | Fiscal year ended December 31, 2025 |
|---|--|--|
| Net sales | 95,185 | 88,761 |
| Cost of sales | 69,461 | 62,496 |
| Gross profit | 25,723 | 26,264 |
| Selling, general, and administrative expenses | 26,686 | 23,602 |
| Operating profit (loss) | (962) | 2,662 |
| Non-operating income | | |
| Interest income | 120 | 62 |
| Dividend income | 124 | 124 |
| Foreign exchange gain | – | 357 |
| Commission income | 92 | 32 |
| Reversal of allowance for doubtful accounts | 20 | 33 |
| Subsidy income | 102 | 86 |
| Income from recycling | 121 | 40 |
| Other | 357 | 298 |
| Total non-operating income | 939 | 1,036 |
| Non-operating expenses | | |
| Interest expenses | 1,661 | 1,869 |
| Foreign exchange losses | 1,365 | – |
| Share of loss of entities accounted for using equity method | 139 | 184 |
| Other | 138 | 232 |
| Total non-operating expenses | 3,304 | 2,286 |
| Ordinary profit (loss) | (3,327) | 1,412 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 1,610 | 293 |
| Gain on sale of investment securities | 522 | 2,687 |
| Gain on change in equity | 188 | – |
| Gain on sale of businesses | – | 70 |
| Gain on liquidation of affiliated company | – | 269 |
| Other | 2 | – |
| Total extraordinary income | 2,324 | 3,320 |
| Extraordinary losses | | |
| Loss on sale and retirement of non-current assets | 118 | 28 |
| Loss on sale of investment securities | 1 | – |
| Loss on valuation of investment securities | – | 16 |
| Loss on sale of subsidiary stock | – | 656 |
| Business restructuring expenses | 868 | 1,522 |
| Impairment losses | – | 379 |
| Loss on disaster | 19 | – |
| Total extraordinary losses | 1,007 | 2,603 |
| Profit (Loss) before income taxes | (2,010) | 2,130 |
| Income taxes - current | 728 | 779 |
| Income taxes - deferred | 530 | (81) |
| Total income taxes | 1,259 | 698 |
| Profit (Loss) | (3,269) | 1,431 |
| Profit (Loss) attributable to non-controlling interests | (34) | 32 |
| Profit (Loss) attributable to owners of parent | (3,235) | 1,399 |

Consolidated statement of comprehensive income

(million yen)

| | Fiscal year ended December 31, 2024 | Fiscal year ended December 31, 2025 |
|--|--|--|
| Profit (Loss) | (3,269) | 1,431 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | (80) | (266) |
| Foreign currency translation adjustment | 2,926 | 415 |
| Remeasurements of defined benefit plans, net of tax | 193 | (126) |
| Share of other comprehensive income of entities accounted for using equity method | 122 | 88 |
| Total other comprehensive income | 3,161 | 110 |
| Comprehensive income | (108) | 1,542 |
| (Breakdown) | | |
| Comprehensive income attributable to owners of parent | (74) | 1,486 |
| Comprehensive income attributable to non-controlling interests | (33) | 55 |

(3) Consolidated statement of changes in equity

Fiscal year ended December 31, 2024

(million yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 18,044 | 1,894 | 8,193 | (341) | 27,791 |
| Changes during period | | | | | |
| Dividends of surplus | | | (443) | | (443) |
| Loss attributable to owners of parent | | | (3,235) | | (3,235) |
| Purchase of treasury shares | | | | (0) | (0) |
| Disposal of treasury shares | | (96) | | 198 | 102 |
| Change in scope of consolidation | | | 33 | | 33 |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | — | (96) | (3,644) | 198 | (3,543) |
| Balance at end of period | 18,044 | 1,798 | 4,549 | (143) | 24,248 |

| | Accumulated other comprehensive income | | | | Non-controlling interests | Total net assets |
|--|---|---|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | | |
| Balance at beginning of period | 627 | 3,066 | 112 | 3,805 | 773 | 32,370 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | (443) |
| Loss attributable to owners of parent | | | | | | (3,235) |
| Purchase of treasury shares | | | | | | (0) |
| Disposal of treasury shares | | | | | | 102 |
| Change in scope of consolidation | | | | | | 33 |
| Net changes in items other than shareholders' equity | (81) | 3,018 | 222 | 3,160 | 246 | 3,407 |
| Total changes during period | (81) | 3,018 | 222 | 3,160 | 246 | (136) |
| Balance at end of period | 546 | 6,084 | 334 | 6,965 | 1,020 | 32,234 |

Fiscal year ended December 31, 2025

(million yen)

| | Shareholders' equity | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 18,044 | 1,798 | 4,549 | (143) | 24,248 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | |
| Loss attributable to owners of parent | | | 1,399 | | 1,399 |
| Purchase of treasury shares | | | | (0) | (0) |
| Disposal of treasury shares | | (54) | | 103 | 49 |
| Change in scope of consolidation | | 59 | (484) | | (424) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | — | 4 | 914 | 103 | 1,023 |
| Balance at end of period | 18,044 | 1,802 | 5,463 | (39) | 25,271 |

| | Accumulated other comprehensive income | | | | Non-controlling interests | Total net assets |
|--|---|---|---|--|---------------------------|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | | |
| Balance at beginning of period | 546 | 6,084 | 334 | 6,965 | 1,020 | 32,234 |
| Changes during period | | | | | | |
| Dividends of surplus | | | | | | |
| Loss attributable to owners of parent | | | | | | 1,399 |
| Purchase of treasury shares | | | | | | (0) |
| Disposal of treasury shares | | | | | | 49 |
| Change in scope of consolidation | | | | | | (424) |
| Net changes in items other than shareholders' equity | (266) | 512 | (158) | 87 | (658) | (570) |
| Total changes during period | (266) | 512 | (158) | 87 | (658) | 452 |
| Balance at end of period | 279 | 6,596 | 176 | 7,053 | 362 | 32,687 |

(4) Consolidated statement of cash flows

(million yen)

| | Fiscal year ended December 31, 2024 | Fiscal year ended December 31, 2025 |
|---|--|--|
| Cash flows from operating activities | | |
| Profit (Loss) before income taxes | (2,010) | 2,130 |
| Depreciation | 3,332 | 3,480 |
| Impairment losses | — | 379 |
| Gain on sales of businesses | — | (70) |
| Business restructuring expenses | 868 | 1,522 |
| Amortization of goodwill | 14 | 14 |
| Increase (decrease) in allowance for doubtful accounts | 122 | (722) |
| Increase (decrease) in provision for bonuses | (1) | 24 |
| Increase (decrease) in retirement benefit liability | (126) | (670) |
| Decrease (increase) in retirement benefit asset | (76) | (104) |
| Interest and dividend income | (245) | (187) |
| Interest expenses | 1,661 | 1,869 |
| Foreign exchange losses (gains) | (221) | 160 |
| Share of loss (profit) of entities accounted for using equity method | 139 | 184 |
| Loss (gain) on change in equity | (188) | — |
| Loss (gain) on sale of investment securities | (521) | (2,687) |
| Gain on liquidation of subsidiaries and associates | — | (269) |
| Gain/Loss on Sale of Subsidiary Shares | — | 656 |
| Loss (gain) on sale and retirement of property, plant and equipment and intangible assets | (1,491) | (265) |
| Decrease (increase) in trade receivables | 6,991 | 7,902 |
| Decrease (increase) in inventories | 2,492 | 6,937 |
| Increase (decrease) in trade payables | 2,876 | (3,794) |
| Increase (decrease) in notes discounted | 455 | (455) |
| Other | (1,926) | (1,097) |
| Subtotal | 12,144 | 14,938 |
| Interest and dividends received | 426 | 275 |
| Interest paid | (1,660) | (1,869) |
| Income taxes refund (paid) | (792) | (693) |
| Payments for business restructuring expenses | (746) | (939) |
| Net cash provided by (used in) operating activities | 9,371 | 11,712 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment and intangible assets | (2,741) | (2,028) |
| Proceeds from sale of property, plant and equipment and intangible assets | 1,848 | 365 |
| Purchase of investment securities | (0) | (526) |
| Proceeds from sale of investment securities | 840 | 6,017 |
| Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation | — | (2) |
| Proceeds from collection of loans receivable | 30 | 17 |
| Proceeds from business transfer | — | 503 |
| Other | 20 | 17 |
| Net cash provided by (used in) investing activities | (2) | 4,364 |
| Cash flows from financing activities | | |
| Net increase (decrease) in short-term borrowings | 2,622 | (12,182) |
| Proceeds from long-term borrowings | 4,640 | 6,307 |
| Repayments of long-term borrowings | (10,838) | (8,398) |
| Purchase of treasury shares | (0) | (0) |
| Dividends paid | (442) | (0) |
| Purchase of shares subsidiaries not resulting in change in scope of consolidation | — | (948) |
| Other | (128) | (922) |
| Net cash provided by (used in) financing activities | (4,147) | (16,145) |
| Effect of exchange rate change on cash and cash equivalents | 671 | 44 |

| | | |
|---|--------|--------|
| Net increase (decrease) in cash and cash equivalents | 5,894 | (24) |
| Cash and cash equivalents at beginning of period | 7,168 | 13,146 |
| Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation | 83 | – |
| Cash and cash equivalents at end of period | 13,146 | 13,122 |