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February 12, 2026

Summary of Financial Information and Business Results for the Fiscal Year 2025 Ended December 31, 2025 on a Consolidated Basis <under Japanese GAAP>

Company name: **JUKI Corporation**
 Listing: Tokyo Stock Exchange
 Securities code: 6440
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Scheduled date of Ordinary General Meeting of Shareholders: March 30, 2026
 Scheduled date to commence dividend payments: March 31, 2026
 Scheduled date to file the securities report: March 23, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results presentation meeting: Yes (for analysts)

(Millions of yen with fractional amounts discarded, unless otherwise noted)

1. Consolidated performance for the fiscal year 2025 ended December 31, 2025 (January 1, 2025 to December 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	million yen	%	million yen	%	million yen	%	million yen	%
December 31, 2025	88,761	(6.7)	2,662	–	1,412	–	1,399	–
December 31, 2024	95,185	0.5	(962)	–	(3,327)	–	(3,235)	–

Note: Comprehensive income Fiscal year ended December 31, 2025: 1,542 million yen [–%]
 Fiscal year ended December 31, 2024: (108) million yen [–%]

Fiscal year ended	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	yen	yen	%	%	%
December 31, 2025	46.96	–	4.4	1.1	3.0
December 31, 2024	(109.00)	–	(10.3)	(2.4)	(1.0)

Reference: Share of profit (loss) of entities accounted for using equity method
 Fiscal year ended December 31, 2025 (184) million yen
 Fiscal year ended December 31, 2024 (139) million yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	million yen	million yen	%	yen
December 31, 2025	120,594	32,687	26.8	1,083.78
December 31, 2024	142,219	32,234	21.9	1,049.72

Reference: Equity As of December 31, 2025 32,325 million yen
As of December 31, 2024 31,214 million yen

(3) Consolidated cash flows

	Net cash provided by (used in) operating activities	Net cash provided by (used in) investing activities	Net cash provided by (used in) financing activities	Cash and cash equivalents at end of period
Fiscal year ended	million yen	million yen	million yen	million yen
December 31, 2025	11,712	4,364	(16,145)	13,122
December 31, 2024	9,371	(2)	(4,147)	13,146

2. Dividends

	Annual dividends					Total dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter- end	Second quarter- end	Third quarter- end	Fiscal year-end	Total			
Fiscal year ended December 31, 2024	yen	yen	yen	yen	yen	million yen	%	%
	–	0.00	–	0.00	0.00	–	–	–
Fiscal year ended December 31, 2025	–	0.00	–	10.00	10.00	298	21.3	0.9
Fiscal year ending December 31, 2026 (forecast)	–	0.00	–	15.00	15.00		29.8	

3. Consolidated earnings forecasts for the fiscal year 2026 ending December 31, 2026 (January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	million yen	%	million yen	%	million yen	%	million yen	%	
Fiscal year ending December 31, 2026	90,000	1.4	4,500	69.0	2,000	41.6	1,500	7.2	yen 50.34

* Notes

(1) Significant changes in the scope of consolidation during the period: Yes

New: - companies (company name),

Excluded: five companies SUZUTAMI PRECISION INDUSTRY CO., LTD、 JUKI METAL CORPORATION、 SHANGHAI JUKI SEWING MACHINE CO., LTD.、 JUKI AUTOMATION SYSTEMS CORPORATION、 JUKI TECHNOSOLUTIONS CORPORATION)

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements after error corrections

- a. Changes in accounting policies due to revisions to accounting standards and other regulations: Yes
- b. Changes in accounting policies due to other reasons: None
- c. Changes in accounting estimates: None
- d. Restatement of prior period financial statements after error corrections: None

(3) Number of issued shares (common shares)

- a. Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	29,874,179 shares
As of December 31, 2024	29,874,179 shares

- b. Number of treasury shares at the end of the period

As of December 31, 2025	47,855 shares
As of December 31, 2024	138,456 shares

- c. Average number of shares during the period (cumulative from the beginning of the fiscal year)

Fiscal year ended December 31, 2025	29,796,644 shares
Fiscal year ended December 31, 2024	29,678,929 shares

Reference: Summary of non-consolidated performance

**Non-consolidated performance for the fiscal year 2025 ended December 31, 2025
(January 1, 2025 to December 31, 2025)**

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	million yen	%	million yen	%	million yen	%	million yen	%
December 31, 2025	38,844	2.9	(144)	–	2,011	–	4,143	–
December 31, 2024	37,732	4.8	(4,603)	–	(2,033)	–	(2,510)	–

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	yen	yen
December 31, 2025	139.06	–
December 31, 2024	(84.58)	–

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity ratio	Net assets per share
	million yen	million yen	%	yen
December 31, 2025	83,256	24,445	29.4	819.58
December 31, 2024	105,269	20,519	19.5	690.05

Reference: Equity As of December 31, 2025 24,445 million yen
As of December 31, 2024 20,519 million yen

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Disclaimer regarding forward-looking statements

Forward-looking statements concerning future plans and strategies contained in this report are based on information currently available to JUKI and on certain assumptions deemed to be reasonable. Actual business results and other results may differ materially from the forward-looking statements due to various factors. Significant factors that may have an impact on actual results include, but not limited to, the economic environment surrounding JUKI's business, political situations in key markets, and foreign exchange rate fluctuations.

1. Consolidated financial statements and significant notes thereto

(1) Consolidated balance sheet

(million yen)

	As of December 31, 2024	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	13,170	13,136
Notes and accounts receivable - trade, and contract assets	31,562	23,887
Merchandise and finished goods	40,925	36,220
Work in process	4,452	3,573
Raw materials and supplies	12,920	10,727
Other	3,006	2,529
Allowance for doubtful accounts	(651)	(427)
Total current assets	105,384	89,647
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	9,726	9,168
Machinery, equipment, and vehicles, net	3,035	2,411
Tools, furniture, and fixtures, net	807	580
Land	6,316	6,139
Leased assets, net	1,085	766
Construction in progress	264	79
Other	1,360	1,694
Total property, plant and equipment	22,596	20,840
Intangible assets		
Software	2,965	2,565
Software in progress	149	308
Other	907	845
Total Intangible assets	4,023	3,719
Investments and other assets		
Investment securities	5,853	2,125
Long-term loans receivable	25	9
Long-term prepaid expenses	44	33
Deferred tax assets	1,354	1,384
Retirement benefit asset	1,851	1,851
Other	1,607	998
Allowance for doubtful accounts	(521)	(15)
Total investments and other assets	10,215	6,386
Total non-current assets	36,835	30,946
Total assets	142,219	120,594

(million yen)

	As of December 31, 2024	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	9,401	6,209
Electronically recorded obligations - operating	2,770	1,971
Short-term borrowings	64,611	51,696
Lease liabilities	215	202
Accounts payable - other	1,084	968
Accrued expenses	3,886	2,790
Income taxes payable	365	395
Contract liabilities	2,265	1,208
Provision for bonuses	7	14
Notes payable - facilities	56	35
Forward exchange contracts	374	–
Other	1,311	1,756
Total current liabilities	86,352	67,248
Non-current liabilities		
Long-term borrowings	15,858	13,870
Lease liabilities	890	629
Provision for retirement benefits for directors (and other officers)	49	20
Retirement benefit liability	4,868	4,239
Other	1,965	1,898
Total non-current liabilities	23,652	20,658
Total liabilities	109,985	87,906
Net assets		
Shareholders' equity		
Share capital	18,044	18,044
Capital surplus	1,798	1,802
Retained earnings	4,549	5,463
Treasury shares	(143)	(39)
Total shareholders' equity	24,248	25,271
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	546	279
Foreign currency translation adjustment	6,084	6,596
Remeasurements of defined benefit plans	334	176
Total accumulated other comprehensive income	6,965	7,053
Non-controlling interests	1,020	362
Total net assets	32,234	32,687
Total liabilities and net assets	142,219	120,594

(2) Consolidated statement of income and consolidated statement of comprehensive income

Consolidated statement of income

(million yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Net sales	95,185	88,761
Cost of sales	69,461	62,587
Gross profit	25,723	26,174
Selling, general, and administrative expenses	26,686	23,511
Operating profit (loss)	(962)	2,662
Non-operating income		
Interest income	120	62
Dividend income	124	124
Foreign exchange gain	–	357
Commission income	92	32
Reversal of allowance for doubtful accounts	20	33
Subsidy income	102	86
Income from recycling	121	40
Other	357	298
Total non-operating income	939	1,036
Non-operating expenses		
Interest expenses	1,661	1,869
Foreign exchange losses	1,365	–
Share of loss of entities accounted for using equity method	139	184
Other	138	232
Total non-operating expenses	3,304	2,286
Ordinary profit (loss)	(3,327)	1,412
Extraordinary income		
Gain on sale of non-current assets	1,610	293
Gain on sale of investment securities	522	2,687
Gain on change in equity	188	–
Gain on sale of businesses	–	70
Gain on liquidation of affiliated company	–	269
Other	2	–
Total extraordinary income	2,324	3,320
Extraordinary losses		
Loss on sale and retirement of non-current assets	118	28
Loss on sale of investment securities	1	–
Loss on valuation of investment securities	–	16
Loss on sale of subsidiary stock	–	656
Business restructuring expenses	868	1,522
Impairment losses	–	379
Loss on disaster	19	–
Total extraordinary losses	1,007	2,603
Profit (Loss) before income taxes	(2,010)	2,130
Income taxes - current	728	779
Income taxes - deferred	530	(81)
Total income taxes	1,259	698
Profit (Loss)	(3,269)	1,431
Profit (Loss) attributable to non-controlling interests	(34)	32
Profit (Loss) attributable to owners of parent	(3,235)	1,399

Consolidated statement of comprehensive income

(million yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Profit (Loss)	(3,269)	1,431
Other comprehensive income		
Valuation difference on available-for-sale securities	(80)	(266)
Foreign currency translation adjustment	2,926	415
Remeasurements of defined benefit plans, net of tax	193	(126)
Share of other comprehensive income of entities accounted for using equity method	122	88
Total other comprehensive income	3,161	110
Comprehensive income	(108)	1,542
(Breakdown)		
Comprehensive income attributable to owners of parent	(74)	1,486
Comprehensive income attributable to non-controlling interests	(33)	55

(3) Consolidated statement of changes in equity

Fiscal year ended December 31, 2024

(million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,044	1,894	8,193	(341)	27,791
Changes during period					
Dividends of surplus			(443)		(443)
Loss attributable to owners of parent			(3,235)		(3,235)
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(96)		198	102
Change in scope of consolidation			33		33
Net changes in items other than shareholders' equity					
Total changes during period	–	(96)	(3,644)	198	(3,543)
Balance at end of period	18,044	1,798	4,549	(143)	24,248

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	627	3,066	112	3,805	773	32,370
Changes during period						
Dividends of surplus						(443)
Loss attributable to owners of parent						(3,235)
Purchase of treasury shares						(0)
Disposal of treasury shares						102
Change in scope of consolidation						33
Net changes in items other than shareholders' equity	(81)	3,018	222	3,160	246	3,407
Total changes during period	(81)	3,018	222	3,160	246	(136)
Balance at end of period	546	6,084	334	6,965	1,020	32,234

Fiscal year ended December 31, 2025

(million yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	18,044	1,798	4,549	(143)	24,248
Changes during period					
Dividends of surplus					
Loss attributable to owners of parent			1,399		1,399
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(54)		103	49
Change in scope of consolidation		59	(484)		(424)
Net changes in items other than shareholders' equity					
Total changes during period	—	4	914	103	1,023
Balance at end of period	18,044	1,802	5,463	(39)	25,271

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	546	6,084	334	6,965	1,020	32,234
Changes during period						
Dividends of surplus						
Loss attributable to owners of parent						1,399
Purchase of treasury shares						(0)
Disposal of treasury shares						49
Change in scope of consolidation						(424)
Net changes in items other than shareholders' equity	(266)	512	(158)	87	(658)	(570)
Total changes during period	(266)	512	(158)	87	(658)	452
Balance at end of period	279	6,596	176	7,053	362	32,687

(4) Consolidated statement of cash flows

(million yen)

	Fiscal year ended December 31, 2024	Fiscal year ended December 31, 2025
Cash flows from operating activities		
Profit (Loss) before income taxes	(2,010)	2,130
Depreciation	3,332	3,480
Impairment losses	–	379
Gain on sales of businesses	–	(70)
Business restructuring expenses	868	1,522
Amortization of goodwill	14	14
Increase (decrease) in allowance for doubtful accounts	122	(722)
Increase (decrease) in provision for bonuses	(1)	24
Increase (decrease) in retirement benefit liability	(126)	(670)
Decrease (increase) in retirement benefit asset	(76)	(104)
Interest and dividend income	(245)	(187)
Interest expenses	1,661	1,869
Foreign exchange losses (gains)	(221)	160
Share of loss (profit) of entities accounted for using equity method	139	184
Loss (gain) on change in equity	(188)	–
Loss (gain) on sale of investment securities	(521)	(2,687)
Gain on liquidation of subsidiaries and associates	–	(269)
Gain/Loss on Sale of Subsidiary Shares	–	656
Loss (gain) on sale and retirement of property, plant and equipment and intangible assets	(1,491)	(265)
Decrease (increase) in trade receivables	6,991	7,902
Decrease (increase) in inventories	2,492	6,937
Increase (decrease) in trade payables	2,876	(3,794)
Increase (decrease) in notes discounted	455	(455)
Other	(1,926)	(1,097)
Subtotal	12,144	14,938
Interest and dividends received	426	275
Interest paid	(1,660)	(1,869)
Income taxes refund (paid)	(792)	(693)
Payments for business restructuring expenses	(746)	(939)
Net cash provided by (used in) operating activities	9,371	11,712
Cash flows from investing activities		
Purchase of property, plant and equipment and intangible assets	(2,741)	(2,028)
Proceeds from sale of property, plant and equipment and intangible assets	1,848	365
Purchase of investment securities	(0)	(526)
Proceeds from sale of investment securities	840	6,017
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	–	(2)
Proceeds from collection of loans receivable	30	17
Proceeds from business transfer	–	503
Other	20	17
Net cash provided by (used in) investing activities	(2)	4,364
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	2,622	(12,182)
Proceeds from long-term borrowings	4,640	6,307
Repayments of long-term borrowings	(10,838)	(8,398)
Purchase of treasury shares	(0)	(0)
Dividends paid	(442)	(0)
Purchase of shares subsidiaries not resulting in change in scope of consolidation	–	(948)
Other	(128)	(922)
Net cash provided by (used in) financing activities	(4,147)	(16,145)
Effect of exchange rate change on cash and cash equivalents	671	44

Net increase (decrease) in cash and cash equivalents	5,894	(24)
Cash and cash equivalents at beginning of period	7,168	13,146
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	83	-
Cash and cash equivalents at end of period	13,146	13,122